

COUNCIL POLICY

BACKGROUND

In 2010 Council re-established the Wollongong Heritage Advisory Committee. The Committee's Charter set key priorities for the Committee including development of a three year heritage strategy. With the support of the Committee, during 2011, Council adopted the Wollongong Heritage Strategy 2011-2014. This was a significant first for Council.

The Wollongong Heritage Strategy 2015-2017, has been developed following a review of the 2011-2014 Strategy and Action Plan, with input from the Wollongong Heritage Advisory Committee, and various Council Divisions. The document will provide continued direction to Council, and the Wollongong Heritage Advisory Committee, in relation to heritage outcomes for the coming three years.

OBJECTIVES

The objectives of this policy are to:

1. Ensure that the Community are actively engaged in the development and delivery of Council's heritage policies.
2. Set the Heritage Advisory Committee's agenda for the three year period of the Strategy.
3. Provide a formal mechanism for evaluating, and reporting on Council's performance in heritage management and the achievements of the Wollongong Heritage Advisory Committee.
4. Provide for the long term sustainable management of Wollongong's Heritage.
5. Provide the supporting policy framework for delivery of the *Wollongong Heritage Implementation Plan Proposals 2015-2017*.

POLICY STATEMENT

Wollongong City Council will respect and acknowledge those who came before us, including the traditional custodians of the land on which our City is built, and all of those who have contributed to the City of Wollongong.

We will do this by working with the community to: identify; acknowledge; conserve; protect; document; record; interpret; promote; and manage, the significant: places; objects; records; stories; and memorials, of our past, for the benefit, enjoyment, and appreciation of future generations.

HERITAGE STRATEGY

Council will strive to achieve its Heritage Policy by implementing the following nine key Heritage Strategies:

1. **Actively involve the community in the management of Wollongong's heritage;**
2. **Maintain an up to date list of heritage items;**
3. **Employ and train staff to manage Wollongong's heritage and provide professional advice to the community;**
4. **Develop and Implement programs and projects that aim to achieve pro-active heritage management;**
5. **Provide funding for heritage projects and programs;**
6. **Identify and manage key heritage precincts and streetscapes;**
7. **Implement heritage education and promotion programs;**
8. **Implement best practice heritage asset management procedures as a positive example for the community; and**
9. **Promote sustainable development as a tool for heritage management.**

These nine strategies for Heritage Management are discussed in more detail below. Each strategy is linked with a recommendation from the NSW Office of Environment and Heritage publication *'Recommendations for Local Council Heritage Management'* and these recommendations are noted beneath each strategy. For each of the nine strategies a brief explanation is provided, and a series of goals have been defined to demonstrate the expected outcome.

Strategy 1 – Actively involve the community in the management of Wollongong’s heritage

[This strategy relates to Heritage Branch Recommendation 1 – ‘Establish a Heritage Committee to deal with heritage matters in your local area’].

Involving the community in the management of the City’s Heritage is an essential component of good heritage management. To this end, Council re-established its Heritage Advisory Committee in 2010. The purpose of the Committee is to provide a formal means of community involvement in Council’s Heritage Management processes.

Council also acknowledges that the Heritage Advisory Committee provides only one means for community involvement in heritage management and that Council must also engage with the Community in relation to all policy decisions that will impact on Heritage outcomes. In particular, Council recognises the need to continually improve our engagement with local Aboriginal people in relation to Council works project and Council policy programs.

In recent years, there has been a significant trend within social media toward engagement around issues relating to the history and heritage of Wollongong. This media provides an opportunity to engage with a broader and younger segment of the Community in relation to heritage issues.

GOALS

1. Increased community participation, awareness and appreciation of heritage in Wollongong.
2. Council’s Heritage policies reflect the values of the local community.
3. The Local Aboriginal community are actively engaged in the management of their heritage.
4. Owners of Heritage Items and collections are supported by Council through access to heritage advice and regular communication regarding heritage policy matters relevant to them.
5. Explore options for supporting and expanding the use of social media as a tool for heritage promotion, engagement and interpretation.
6. Finalise the Sandon Point Joint Management Agreement.

Strategy 2 – Maintain an up to date list of heritage items

[This strategy relates to Heritage Branch Recommendation 2 - Identify the heritage items in your area and list them in your Local Environmental Plan]

Council has a legislative responsibility to maintain a list of heritage places and recognises the importance of this responsibility. Council is committed to the ongoing review and update of the heritage schedules in the Wollongong Local Environmental Plan and is focussed on ensuring that these lists accurately represent those aspects of our cities heritage that are important to the community. Council is also working to clearly identify and demonstrate the significance of all heritage items through an accessible heritage inventory.

GOALS

1. Increased knowledge of and proactive management of Wollongong’s heritage.
2. Heritage sites and collections are clearly identified and their significance clearly defined in an up to date online inventory.
3. Heritage schedules are up to date and provide for conservation of a range of significant sites related to Wollongong’s key historic themes.
4. Aboriginal Heritage sites are identified for their cultural significance and archaeological value and these values are actively managed in a culturally sensitive manner.
5. Archaeological sites (both Indigenous and non-Indigenous) are actively identified, managed and conserved in accordance with relevant legislative requirements.

Strategy 3 – Employ and train staff to manage Wollongong’s heritage and provide professional advice to the Community

(This strategy relates to Heritage Branch Recommendation 3 - Appoint a heritage advisor to assist the Council, the community and owners of listed heritage items)

Council provides a range of heritage services to the community. These services include heritage planning, promotion and advice, the management of Council’s heritage assets and the maintenance of a local history collection in the library. Council recognises the importance of providing adequate resources to maintain these services, and to deliver this strategy. Council is also committed to the development and implementation of a staff training program.

GOALS

1. Resources are available to deliver the outcomes identified within Council’s Heritage Strategy and Action Plan.
2. Council staff are trained to identify potential heritage issues and apply Council’s heritage management policies in a manner appropriate to their position.
3. A range of valued heritage services are provided to the community.
4. Development enquiries and DA referrals for heritage properties are completed within specified timeframes.

Strategy 4 – Develop and Implement programs and projects that aim to achieve pro-active heritage management.

(This Strategy Relates to Heritage Branch Recommendation 4 - Manage local heritage in a positive manner)

Council recognises the importance of proactive heritage management in providing positive heritage outcomes and is committed to the implementation of projects and programs that encourage, through the provision of incentives, advice and policy, active conservation of the City’s heritage. Council will continue to develop and explore projects and programs aimed at achieving positive heritage management.

GOALS

1. Proactive heritage and urban design management in Wollongong.
2. Community awareness and appreciation of Wollongong’s heritage is increased.
3. Cultural and heritage tourism opportunities are developed and implemented.
4. Heritage Interpretation material and experiences are provided and accessible.
5. The local museum sector is supported and their contribution to heritage management acknowledged.
6. Increased awareness of the financial benefits of heritage listing and economic potential of adaptive re-use projects and heritage tourism.

Strategy 5 – Provide funding for heritage projects and programs.

[This strategy relates to Heritage Branch Recommendation 5 - Introduce a local heritage grant fund to provide small grants to encourage local heritage projects]

Council recognises the importance of funding to achieve positive heritage outcomes. Council is committed to providing funds to support the delivery of this strategy. We will also actively pursue available heritage funding from other levels of government.

GOALS

1. Council's expenditure on heritage management and heritage projects is monitored and reported.
2. Conservation and maintenance of privately owned heritage items is encouraged and rewarded.
3. Good relations between Council and owners of Heritage properties and collections.
4. Council is successful in obtaining grant funding for heritage projects and programs.

Strategy 6 – Identify and manage key heritage precincts and streetscapes

[This strategy relates to Heritage Branch Recommendation 6 - Run a heritage main street program]

The identification and management of historic precincts and streetscapes is recognised by Council as an essential component of heritage management. Council is committed to ensuring heritage is a key consideration of town and village planning.

Council is also committed to developing a management plan for Sandon Point Aboriginal Place, declared under the National Parks and Wildlife Act 1974, so as to ensure the appropriate management and conservation of this highly significant Aboriginal site.

GOALS

1. Council, owners of heritage items, and the wider community are actively involved in the creation of attractive and well managed heritage precincts and conservation areas.
2. Heritage values of conservation areas and heritage precincts are clearly defined and clear policies for conservation and enhancement are provided.
3. Town and village planning incorporates heritage and urban design considerations.
4. The local Aboriginal community are actively engaged in the identification, management and interpretation of places of Aboriginal significance.
5. Continued recognition and active management of the heritage values of the Illawarra Escarpment.
6. Implement the Sandon Point and McCauley's Beach Plan of Management with guidance from the Joint Management Committee.
7. Implement the Illawarra Escarpment Strategic Management Plan (2015).

Strategy 7 – Implement heritage education and promotion programs

[This strategy relates to Heritage Branch Recommendation 7 - Present educational and promotional programs]

Council recognises that educating staff and the community about our heritage and promoting this heritage to the community and visitors form essential components in a heritage management model. For this reason Council has committed to the ongoing presentation of education and promotion programs related to Wollongong's Heritage.

These programs include an ongoing education program for Council staff, a commitment to ongoing support for local heritage events and festivals, as well as the preparation of a Heritage Promotion and Tourism Strategy.

GOALS

1. Increased awareness and appreciation of indigenous and non-indigenous heritage by Council, owners of heritage items and the community of Wollongong.
2. Wollongong's heritage is actively celebrated by Council and the community on a regular basis.
3. Council implements a heritage training program.
4. Heritage Section of Council's website is maintained and accessible.
5. A range of heritage interpretation materials and experiences are provided.
6. A Heritage Promotion and Tourism Strategy is developed.

Strategy 8 – Implement best practice heritage asset management procedures as a positive example for the community.

[This strategy relates to Heritage Branch Recommendation 8 - Set a good example to the community by properly managing heritage places owned or operated by the council]

Council is responsible for the management of over 100 heritage properties. These include approximately 30 heritage listed buildings, Approximately 20 heritage listed parks and recreation areas, 8 Cemeteries, as well as many other heritage items including trees and vegetated areas, Monuments/Memorials, Pools and Rock Pools, Roads and rail alignments. In addition to these Council also maintains a range of assets which have cultural significance but may not be listed as heritage items on the Local Environmental Plan. These include a wide range of Aboriginal sites or places of significance to the Aboriginal Community.

It is essential that Council puts in place procedures and processes, and commits sufficient funds, to ensure that Council leads by example in managing its heritage assets. For this reason, Council will prepare and implement a Heritage Asset Management Strategy, to ensure that our Heritage Assets are managed in a strategic manner that accounts for their significance and aims to achieve long term conservation.

GOALS

1. Council provides a positive example to the community in managing its heritage assets.
2. Council has clearly defined policies and procedures relating to the conservation and management of its heritage assets.
3. Good relations with the Aboriginal Community and other Heritage interest groups.
4. Council's heritage assets are clearly defined, and Council's spending on heritage assets and projects can be clearly identified and monitored.
5. A Heritage Asset Management Strategy is developed.

Strategy 9 – Promote sustainable development as a tool for heritage management.

[This strategy relates to Heritage Branch Recommendation 9 - Promote sustainable development as a tool for heritage management]

Council recognises that conservation of heritage sites can in many cases support sustainability through the adaptive re-use of existing buildings. For this reason Council, through its Local Environmental Plan offers Heritage Incentives including the potential to allow for adaptive re-use project that might otherwise be prohibited where this achieves conservation of a heritage item. Council will also consider the waiver of Development Application fees in these cases.

Council acknowledges the need to consider opportunities for making heritage buildings more sustainable through the incorporation of new technologies and improvements aimed at increasing energy efficiencies and reducing carbon footprints. The actions identified in the Heritage Action Plan are provided in recognition of these principles.

GOALS

1. Council's heritage management practices contribute to achieving sustainability.
2. Council recognises the value of 'natural' heritage places and their significance to the Community including the Illawarra Escarpment.
3. Council actively encourages the adaptive re-use of heritage items.
4. Council's Development Control Plan is updated to include specific guidelines on the use of sustainable technologies for heritage properties.

DELIVERY OF THIS STRATEGY

To ensure the successful delivery of the Wollongong Heritage Strategy 2015-2017, the Wollongong Heritage Implementation Plan Proposals 2015-2017 have been developed. The Implementation Plan Proposals are intended to guide Council, the Wollongong Heritage Advisory Committee, and Council's Heritage Officer in the delivery of the nine strategies detailed in this policy. The Implementation Plan Proposals are provided as an Appendix to the Strategy.

*Note: The Wollongong Heritage Implementation Plan Proposals 2015-2017 (Appendix 1), does not form a formal part of the **Wollongong Heritage Strategy 2015-2017**. This document is intended as input to Council's Operational Delivery Plan. It contains some items that are subject to the securing of funding and grants and will be subject to regular review and evaluation based on available resources, funding and other operational requirements.*

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SUMMARY SHEET

RESPONSIBLE DIVISION	Environmental Strategy and Planning
DATE ADOPTED ON BEHALF OF COUNCIL	DRAFT ONLY - NOT YET ADOPTED
DATE OF PREVIOUS ADOPTION(S)	Not applicable
DATE FOR REVIEW	July 2017
PREPARED BY	Joel Thompson Strategic Project Officer - Heritage
AUTHORISED BY	Manager Environmental Strategy and Planning

APPENDIX: DRAFT WOLLONGONG HERITAGE IMPLEMENTATION PLAN PROPOSALS 2015-2017

This document, an Appendix of the *Wollongong Heritage Strategy 2015-2017*, outlines Council's proposed implementation plan and details proposed deliverables against each of the nine Heritage Strategies detailed in the Strategy document. The Implementation Plan Proposals are not a formal part of Council's Heritage Strategy, but provide the operational delivery plan that will ensure the success of the Strategy.

The Implementation Plan Proposals are presented in a series of tables which directly relate to the nine strategies identified within the *Wollongong Heritage Strategy 2015-2017*. Additionally, the specified actions identified under each of the strategies are split into two (2) sections:

1. Key Deliverables.
2. Ongoing Services.

Those items listed as 'key deliverables' represent projects that are above and beyond the day to day services of Council, and generally indicate projects that have a clear deliverable and end point. Those items identified under 'ongoing services' relate to services that are delivered by Council as a matter of course and are anticipated to be provided during the three year strategy timeframe.

The implementation proposals in this document include a wide variety of specified actions, including funded projects and programs that are budgeted, and in many cases, already underway. This Plan contains some proposals that are subject to the securing of funding and grants. These are highlighted in grey shading throughout. This document will be subject to regular review, revision and evaluation based on available resources, funding and other operational requirements.

Strategy 1 – Actively involve the community in the management of Wollongong’s heritage

KEY DELIVERABLES

No.	Action	Partners	Timeframe	Budget	Financial/Resourcing Implications	Status
1.1	Continue to meet with, and work with the Wollongong Bicentenary Committee to ensure appropriate recognition of the Bicentenary of Illawarra during 2015/2016. (Linked to Action 7.2)	Comm, Cultural & Economic Dev Division Heritage Officer	Ongoing until end of 2016	Operational	Nil	Ongoing
1.2	Further explore the establishment of a 'Friends of Waterfall (Garrawarra) Cemetery Group'. (Linked to item 8.6)	Cemeteries Staff Heritage Officer	2016	See Item 8.6	See Item 8.6	
1.3	Re-appoint the Wollongong Heritage Advisory Committee following the September 2016 Council elections.	Council Environment Strategy & Planning Heritage Officer	Early 2017	Operational	Nil	

ONGOING SERVICES

No.	Action	Partners	Timeframe	Budget	Financial/Resourcing Implications	Status
1.4	Hold bi-monthly meetings of the Wollongong Heritage Advisory Committee.	Heritage Officer HAC Members	Ongoing	Operational	Nil	Ongoing.
1.5	Conduct annual reviews of the Heritage Advisory Committee in accordance with the Committee Charter to ensure the purpose, membership and operation of the Committee is effective.	Heritage Officer HAC Members	12 monthly reviews	Operational	Nil	
1.6	Monitor the implementation of the Heritage Strategy 2015-2017 by undertaking annual reviews of performance against the strategy and action plan.	Heritage Officer HAC Members	12 monthly reviews starting July 2016	Operational	Nil	
1.7	Hold bi-monthly meetings of the Aboriginal Reference Group and ensure key Aboriginal heritage policy issues are discussed.	Community Services	Ongoing	Operational	Nil	Ongoing
1.8	Council staff to attend regular meetings of the Illawarra Aboriginal Community Based Working Group and bring key Council policy matters to the group for discussion.	Community Services Heritage Officer	Ongoing	Operational	Nil	Ongoing

Strategy 2 – Maintain an up to date list of heritage items

KEY DELIVERABLES

No.	Action	Partners	Timeframe	Budget	Financial/Resourcing Implications	Status
2.1	Finalise the review of the Wollongong Heritage Schedules and update the State Heritage Inventory Database accordingly.	Heritage Officer Heritage Advisor Land Use Planning	Early 2016	\$30,000 for 2014/2015	Nil - Budgeted project that is nearing finalisation/reporting.	Ongoing project
2.2	Work with the Aboriginal Community to undertake an Aboriginal cultural heritage mapping exercise to determine areas of cultural significance to the Aboriginal Community and consider listings of Aboriginal sites where appropriate.	Heritage Officer Land Use Planning Aboriginal Community	2016/2017	Subject to Funding	Project is unfunded (Grant funding is available). Estimated cost \$40,000.	
2.3	Seek funding/grants to support the development of an Archaeological Zoning Plan for the City (particularly the CBD) and if successful, implement procedures through appropriate development controls/procedures.	Heritage Officer Land Use Planning	2016/2017	Subject to Funding	Project is unfunded	

ONGOING SERVICES

No.	Action	Partners	Timeframe	Budget	Financial/Resourcing Implications	Status
2.4	Monitor and maintain the schedule of heritage items listed in Wollongong's planning instruments.	Heritage Officer Land Use Planning	Ongoing	Operational	Nil	Ongoing
2.5	Continue to acknowledge the Aboriginal Heritage Information Management System as the key register of Aboriginal Heritage Sites.	All of Council	Ongoing	Operational	Nil	Ongoing
2.6	Where sites are identified as being of State Heritage significance, prepare State Heritage nominations for these sites when and where these align with the state theme priorities determined by the NSW Heritage Council.	Heritage Officer HAC Members	Ongoing – as required.	Operational	Nil	Ongoing

Strategy 3 – Employ and train staff to manage Wollongong’s heritage and to provide professional advice to the community

KEY DELIVERABLES

No.	Action	Partners	Timeframe	Budget	Financial/Resourcing Implications	Status
3.1	Provide Heritage Training to newly appointed Council and Heritage Committee following September 2016 Council elections	Heritage Officer Council Heritage Committee	Early 2017	Operational	Nil	

ONGOING SERVICES

No.	Action	Partners	Timeframe	Budget	Financial/Resourcing Implications	Status
3.2	Continue to provide Heritage Training and Heritage Awareness training for Council staff, Councillors and Heritage Committee Members.	Heritage Officer Heritage Advisor	Ongoing	Operational	Nil	Ongoing
3.3	Provide a range of local history documents and publications through Council’s Local Studies Library.	Library Services	Ongoing	Operational	Nil	Ongoing
3.4	Maintain and update the Illawarra Images Database and provide access to this service online.	Library Services	Ongoing	Operational	Nil	Ongoing
3.5	Assess Interim Heritage Order requests under delegation from the NSW Heritage Council in accordance with defined procedures.	Heritage Officer Heritage Advisor	Ongoing	Operational	Nil	Ongoing
3.6	Provide professional heritage referral advice in relation to development applications with potential Aboriginal and non-Aboriginal Heritage Impacts.	Heritage Advisor Heritage Officer City Planning	Ongoing	Operational & Heritage Advisor Allocation	Nil	Ongoing
3.7	Identify, investigate and enforce compliance matters relating to illegal development involving heritage places.	Regulation & Enforcement Heritage Officer Heritage Advisor City Planning	Ongoing	Operational	Nil	Ongoing

Strategy 4 – Develop and Implement programs and projects that aim to achieve pro-active heritage management

KEY DELIVERABLES

No.	Action	Partners	Timeframe	Budget	Financial/Resourcing Implications	Status
4.1	Conduct a review of the Heritage Conservation, and Aboriginal Heritage Chapters of the Wollongong Development Control Plan 2009.	Heritage Officer Heritage Advisor Land Use Planning	2016/2017	Operational	Nil	Started
4.2	Develop a management policy for moveable heritage items and develop a list of significant moveable heritage within the City.	Heritage Officer WHAC Members Museum Advisor/Cultural services.	2017	Subject to Funding	Subject to funding.	
4.3	Continue to progress the recommendations of the “Regional Museum Feasibility Assessment” through development of a Virtual Museum.	Cultural Services Museum Advisor	2015/2016	\$30,000 Grant for development of a “Virtual Museum”	Grant funding allocated.	
4.4	Continue to provide Heritage comments and input into the State Government’s Planning System and Aboriginal Heritage Reforms.	Heritage Officer Land Use Planning Heritage Committee	As State Legislation Reviews Progress.	Operational	Nil	

ONGOING SERVICES

No.	Action	Partners	Timeframe	Budget	Financial/Resourcing Implications	Status
4.5	Run a Local Heritage Grant program for local conservation projects. (See action 5.2).	Heritage Officer Land Use Planning	Ongoing - Annually	See action 5.2	Existing \$30,000 recurrent budget.	Ongoing
4.6	Offer a waiver of DA and CC fees for heritage properties where there are positive heritage outcomes.	Heritage Officer City Planning	Ongoing	Operational	Nil – existing service.	Ongoing
4.7	Provide Conservation Incentives for appropriate development to heritage properties through the Conservation Incentives clause in the Wollongong Local Environmental Plan 2009.	Heritage Officer City Planning	Ongoing	Operational	Nil – existing service.	Ongoing
4.8	Provide pre-lodgement heritage information to encourage positive conservation outcomes.	Heritage Officer Heritage Advisor City Planning	Ongoing	Operational	Nil – existing service.	Ongoing
4.9	Provide continued support for the museum sector	Cultural Services	Ongoing	Museum	Funding/Resourcing	Ongoing

No.	Action	Partners	Timeframe	Budget	Financial/Resourcing Implications	Status
	through the Museums Advisor and other Museums programs.	Heritage Officer		Advisor funded to June 2016.	beyond 2016 is uncertain.	

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Strategy 5 – Provide adequate funding for heritage projects and programs

KEY DELIVERABLES

No.	Action	Partners	Timeframe	Budget	Financial/Resourcing Implications	Status

ONGOING SERVICES

No.	Action	Partners	Timeframe	Budget	Financial/Resourcing Implications	Status
5.1	Continue to provide an annual Emergency Heritage Asset Fund, to allow urgent heritage maintenance issues not budgeted from another source to be completed.	Heritage Officer Finance Division Infrastructure	Ongoing	Existing \$150,000 p/a recurring.	Nil	Ongoing
5.2	Provide a Local Heritage Grant Fund for local conservation projects (see Action 4.6).	Council	Annually	Existing \$30,000 p/a recurring.	Nil	Ongoing
5.3	Actively pursue grant funding for heritage projects through available programs.	Heritage Officer	Ongoing	Operational	Nil	Ongoing
5.4	Continue to fund a Consultant Heritage Advisor to support the role of the Heritage Officer.	Council NSW Heritage Branch	Ongoing	Existing budget of \$70,000 (includes \$7,500 p/a grant from NSW Heritage)	Nil	Ongoing

Strategy 6 – Identify and manage key heritage precincts and streetscapes

KEY DELIVERABLES

No.	Action	Partners	Timeframe	Budget	Financial/Resourcing Implications	Status
6.1	Review existing Conservation areas and consider additional areas as part of the Heritage Schedule Review project (this forms part of Action 2.1).	Heritage Officer Heritage Consultant	2016	See Action 2.1	Nil	
6.2	Finalise implementation of the Crown Street Façade Rejuvenation Project.	City Centre Team Land Use Planning	Ongoing - 2015	Existing project	Existing Allocation Budget	Grant Funded Projects being finalised.
6.3	Finalise and submit a State Heritage Nomination for the former Waterfall (Garrawarra) Sanatorium and Cemetery Site.	Heritage Officer	2015	Operational	Nil	Nomination Lodged with NSW Heritage Branch – awaiting advice.

ONGOING SERVICES

No.	Action	Partners	Timeframe	Budget	Financial/Resourcing Implications	Status
6.4	Ensure Heritage Conservation is a key consideration in the development of Council's Town and Village Planning studies.	Heritage Officer Land Use Planning	Ongoing	Operational	Nil	Ongoing

Strategy 7 – Implement heritage education and promotion programs

KEY DELIVERABLES

No.	Action	Partners	Timeframe	Budget	Financial/Resourcing Implications	Status
7.1	Continue to develop heritage trails and walks throughout the City and promote these on Council's website, through Destination Wollongong and by other means.	Heritage Officer Land Use Planning HAC Members	Ongoing	Operational & Grants		
7.2	Implement programs and events to appropriately commemorate the Bicentenary of Illawarra during 2015-2016 (linked to Action 1.1)	Comm's Culture & Strategy Div. Bicentenary Committee Heritage Officer	2015-2016	Community Events Funding	Nil	
7.3	Implement the recommended Heritage Interpretation Works contained within the Blue Mile Heritage Interpretation Strategy.	Infrastructure Works Heritage Officer	Ongoing	Subject to Funding	To be delivered in line with works program until additional funding is sourced.	North Beach Kiosk interpretation and Heritage Walk Stage 2B interpretation recently finalised.
7.4	Finalise and Implement the Crown Street Heritage Interpretation Plan.	Infrastructure Works Heritage Officer	2015	Implementation part of Crown Street Public Domain Works		Soon to be installed.
7.5	Develop a Heritage Promotion and Tourism Strategy to promote Wollongong's heritage.	Heritage Officer HAC members	2016-2017?	Subject to funding.	Unfunded project – est cost \$30,000.	

ONGOING SERVICES

No.	Action	Partners	Timeframe	Budget	Financial/Resourcing Implications	Status
7.6	Maintain a heritage section on Council's website and provide a user friendly resource of heritage information/guidelines and publications.	Heritage Officer Council Web Managers	Ongoing	Operational	Nil	
7.7	Actively engage in the annual National Trust Heritage Festival by running a program of events	Heritage Officer HAC Members	Ongoing	Unfunded – previous \$5,000	Will be delivered in a limited capacity using	

No.	Action	Partners	Timeframe	Budget	Financial/Resourcing Implications	Status
	and/or partnering with local heritage groups, including the Illawarra Shoalhaven Branch of the National Trust of Australia (NSW). (See action 5.3).			budget no longer available.	operational resources until additional funding can be obtained.	
7.8	Support other local events and festivals which celebrate aspects of Wollongong's Heritage. Examples include Naidoc Week, Viva La Gong, Mount Kembla Heritage Festival etc.	Heritage Officer Community Services Events Co-ordinator	Ongoing	Operational	Nil – existing services and programs (including cultural grants program).	Ongoing
7.9	Provide an annual guest lecture at the University of Wollongong for students undertaking a Heritage Management subject and consider other educational opportunities.	Heritage Officer	Ongoing - Annual	Operational	Nil	Ongoing

Strategy 8 – Implement best practice heritage asset management procedures as a positive example for the community.

KEY DELIVERABLES

No.	Action	Partners	Timeframe	Budget	Financial/Resourcing Implications	Status
8.1	Develop a Heritage Asset Management Strategy for Council's Heritage Assets.	Heritage Officer Infrastructure Division Property Division Community Services City Works	2016-2017	Operational	Nil – to be developed in house.	
8.2	Bulli Miners Cottage - Undertake a detailed building condition assessment, Implement urgent priority works, and actively pursue the re-use of the property.	Land Use Planning Property Division Infrastructure Division	2015-2016	Any additional costs subject to separate report and funding	Initial assessment and works funded, future use and management options will require costing and funding.	Condition Assessment completed. DA approved for priority works. Works will commence approx. March/April 2016.
8.3	Finalise and implement the Sandon Point Aboriginal Place Management Plan in consultation with the local Aboriginal Community and other Stakeholders.	Heritage Officer Land Use Planning Community Services	2015-2016	Ongoing Budgeted Project	Nil – existing project.	Plan of Management adopted – AHIP currently being prepared and Joint Management Committee meetings being held.
8.4	Undertake a detailed review of the Hill 60 Conservation Management Plan and develop a Master Plan for the site.	Property & Recreation	2015-2016	External Grant received.	Nil – existing grant funded project.	Draft CMP review complete and draft Master Plan

No.	Action	Partners	Timeframe	Budget	Financial/Resourcing Implications	Status
						exhibited.
8.5	Determine and implement an appropriate future use arrangement for the unleased components of Gleniffer Brae	Environment Strategy & Planning	2015-2016	Existing project	Nil - Existing Council Project	
8.6	Waterfall (Garrawarra) Cemetery –Implement the Council Resolution of 14 July 2014.	Property Division Cemeteries Staff Heritage Officer Land Use Planning	2015/2016	Subject to Funding	Budgeted project for 2015/2016.	

ONGOING SERVICES

No.	Action	Partners	Timeframe	Budget	Financial/Resourcing Implications	Status
8.7	Incorporate Aboriginal and non-Aboriginal heritage considerations in the planning process for Council works projects, seeking independent external heritage advice where appropriate.	Infrastructure City Works Community Services	Ongoing	Operational and capital project budgets.	Nil – existing processes.	Ongoing

Strategy 9 – Promote sustainable development as a tool for heritage management.

KEY DELIVERABLES

No.	Action	Partners	Timeframe	Budget	Financial/Resourcing Implications	Status
9.1	Develop guidelines and policies related to the provision of solar panels, solar hot water systems, water tanks and other technologies aimed at improving sustainability of heritage buildings (as part of action 4.1).	Heritage Officer Land Use Planning Environment	2016-2017	Operational	Nil	
9.2	Finalise and implement a Bio-banking Agreement for Puckey's Estate.	Environment	2015	Funded Project	Positive – Funding mechanism to assist with maintenance costs.	Agreement Completed. Implementation underway.

ONGOING SERVICES

No.	Action	Partners	Timeframe	Budget	Financial/Resourcing Implications	Status
9.3	Actively encourage the adaptive reuse of heritage buildings and offer incentives to this end, including waiver of DA Fees and Section 94 Contributions.	Heritage Officer City Planning Section 94 Officer	Ongoing	Operational	Nil – existing service.	Ongoing
9.4	Identify, list and conserve sites with 'natural', 'environmental' and 'landscape' heritage values.	Heritage Officer HAC Members	Ongoing	Operational	Nil	Ongoing
9.5	Support 'Bushcare' and similar programs that enhance, reinstate and support 'natural' heritage environments and Places of Aboriginal Heritage significance, and involve Aboriginal workers in these projects where possible.	Environment	Ongoing	Existing budgets and grants	Nil – existing service.	Ongoing